# The 3 focus topics in the early phase of transformation



## **Transformation Story**

Answer the 7 transformation questions and communicate a consistent story. Visualization, formulation, statements from relevant stakeholders, videos, emotionalization.

#### What is changing?

Why is the change necessary?

Why is the change necessary right now?

How will the change be implemented?

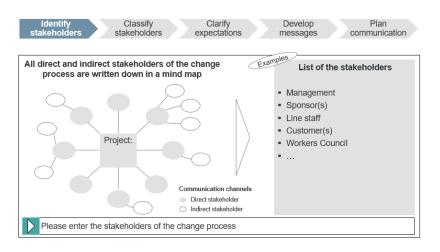
What happens if we don't change?

To what extent is the change aligned with the overall business strategy?

What are the effects on the target audience ("key messages")?

## **Stakeholder Analysis**

Who is affected by the transformation, directly or indirectly? Develop a stakeholder management plan based on input from face-to-face interviews. Ensure a clear understanding of all stakeholders (groups) and their needs/expectations.



### **Change Impact Analysis**

The analysis is carried out through the screening of available documents from the project and through in-depth interviews and workshop(s) with experts.

The aim is to achieve a common understanding of who is affected in what way and what measures need to be implemented to meet the defined needs.



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